

# AKFEN GAYRİMENKUL TİCARET VE İNŞAAT A.Ş.

Company Appraisal Report

*February 2016*

## DISCLAIMER

This appraisal report (“Report”) has been issued for information purposes only with regards to the value of Akfen Gayrimenkul Ticaret ve İnşaat A.Ş. (“Akfen GT”), as assessed by Türkiye Sınai Kalkınma Bankası A.Ş. (“TSKB”) and includes various documents and financial tables. This Report and/or the information contained here cannot be copied, disclosed or distributed to parties other than authorities to which Akfen Gayrimenkul Yatırım Ortaklığı A.Ş. (“Akfen GYO”) and/or Akfen GT is required to submit a copy hereof. TSKB hereby explicitly waives and excludes any kind of responsibility or obligation arising out of or due to any data or omission on the documents or any written and/or oral information or on the assumptions indicated on the business plan of Akfen GT obtained from Akfen GYO, Akfen GT and other sources in order to issue this report. Unless stated otherwise, the information in this Report is up-to-date and valid as of the date of this Report.

Analysis, opinions and results presented within this report have been constituted through our personal, objective and professional appraisal, assessment and interpretation of documents and information and investment assumptions provided by Akfen GYO. The information and documents provided by Akfen GYO and the assumptions and the arguments concluded were all assumed to be true and correct in this Report.

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## *Introduction and Scope*

## Scope ve Methodology

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Akfen Gayrimenkul Ticaret ve İnşaat A.Ş. (“Akfen GT” or “Company”) was founded in 1999 in order to operate within the real estate sector and was taken over by Akfen Group companies in 2004. In 2007, Akfen Gayrimenkul Yatırım Ortaklığı A.Ş. (“Akfen GYO”) became a 100% subsidiary of the Company.

Akfen GYO has applied to Türkiye Sınai Kalkınma Bankası (“TSKB”) in order to obtain company appraisal consultancy services to assess and determine the value of its subsidiary Akfen GT on 03 November 2015.

This appraisal study has been carried out based on the current and future business plans of Akfen GT and no detailed legal or financial inspections, accounting audits and/or management presentations have been performed in order to assess the value of the related Company upon the request as indicated above.

This appraisal study consists of the chapters indicated below:

1. Introduction and Scope
2. Sector
3. The Company
4. Expectations from the Future and the Appraisal
5. Annexes

The purpose of this study is to calculate the company value of Akfen GT. The main activity scope of the Company is the real estates owned by it and the real estate projects undertaken by the Company and this report has been issued by mainly using the Discounted Cash Flow (“DCF”) method.

The value calculated by using the Discounted Cash Flow expresses the “fair market value” of the Company. However, the main factor in sale-purchase transactions regarding an asset is the “price” agreed as a result of the negotiations that have taken place between a motivated buyer and a seller. However, attention should be drawn to the fact that the “price” which constitutes the ground for such sale-purchase transaction might be realized at a level different than the “fair market value”.

The data and business plan assessed during this study have been obtained from Akfen GT. Although utmost care and attention was shown to eliminate any mistakes and omissions in this study, all major items affecting the appraisal results shall be considered with the possibility of that such information may be incorrect and missing since the data has been obtained from external sources, and the same has been assumed in this study.

# Appraisal Summary

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## Company

The main scope of activity of Akfen Gayrimenkul Ticaret ve İnşaat A.Ş. is to plan, develop, operate and contract others to operate real estate investments. Akfen GT, of which Akfen GYO is a 100%<sup>1</sup> shareholder, currently obtains rental income from the 5-star hotel it owns in the Turkish Republic of Northern Cyprus, and from hotel and other projects in Russia.

The 5-star hotel located in the Turkish Republic of Northern Cyprus has been in operation with its casino since 2007. Further, Akfen GT has rented and obtained the allocation rights of a plot, with a surface area of 167 decares located in the Bafra region of TRNC from the Forestry Administration on behalf of the TRNC Ministry of Agriculture and Natural Resources for 49 years on 30/12/2010.

The Company carries out all of its projects in Russia through its subsidiaries Russian Hotel Investment B.V. (“RHI”), and Russian Property Investment B.V. (“RPI”), founded in the Netherlands and of which the Company is 95% shareholder.

Out of these subsidiaries, RHI was founded by the partnership between Akfen GT and Eastern European Investment Ltd (“EEPI”) on 21 September 2007 in order to realize the hotel projects in Russia and 95% of the shares of the Company are owned by Akfen GT while the remaining 5% is owned by Cüneyt Baltaoğlu as of 31 December, 2013.

RPI has been founded by the joint venture of Akfen Gayrimenkul Geliştirme ve Tic. A.Ş. and Eastern European Property Investment Ltd (“EEPI”) on 8 January 2008, again to carry out projects in Russia. The shares of Akfen Gayrimenkul Geliştirme ve Tic. A.Ş. has been transferred to Akfen GT on 5 June 2009 and 95% of the shares of the Company are owned by Akfen GT and the remaining 5% is owned by Cüneyt Baltaoğlu as of 31 December, 2013.

The hotel and office projects, the number of rooms and the realized opening dates for these projects in Russia are as stated in the table below.

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<sup>1</sup> Shareholding structure is detailed under section 3.1.2.

**Table 1: Russia Projects**

The Hotel and Office Projects	Number of Rooms	Commencement Date	Operation Date	Plot Area(m <sup>2</sup> )	Total Area (m <sup>2</sup> )
Samara IBIS	204	07/2009	03/2012	2,466	9,961
Yaroslavl IBIS	177	04/2010	09/2011	4,468	7,916
Kaliningrad IBIS	167	08/2011	08/2013	5,099	6,322
Samara Ofis	-	07/2009	01/2012	1,048	6,510

*(Source: Akfen GT)*

The Company requested appraisal of its projects in Russia and its real estate in TRNC (hotel and plot) from EPOS Gayrimenkul Danışmanlık ve Değerleme A.Ş. on 08.01.2016. The results of the related appraisal study are as indicated below.

**Table 2: Property Values according to Expertise Reports – 31.12.2015 (Excluding VAT)**

Properties	Value (EURO)	Akfen Share Percentage (%)	Akfen Share Amount (EURO)
Kaliningrad IBIS	15,524,000	95%	14,747,800
Samara IBIS	17,605,000	95%	16,724,750
Samara Ofis	6,610,000	95%	5,795,000
Yaroslavl IBIS	15,190,000	95%	14,430,500
“Merit Park Otel” + Bafra Plot	77,769,000	100%	77,769,000
<b>TOTAL</b>	<b>132,698,000</b>		<b>129,467,050</b>

*(Source: Akfen GT)*

## Appraisal Results

Discounted Cash Flow (“DCF”) method has been used in this report issued in order to assess the value of Akfen GT. In the DCF method, the estimated operating volume (sales revenue) the Company is projected to achieve and cash flows to be obtained from its operations (operating income + depreciation) and the free cash flows it will obtain after tax payments and required operating costs and fixed asset investments are covered are calculated. The cash projected to be generated for the coming years is discounted by the weighted average cost of capital to obtain the current equivalent value of cash flows. This value calculated is called the Enterprise Value and expressed the company value by excluding financial liabilities. The Equity Value is calculated by deducting, if any, net financial liabilities (financial liabilities – cash and cash equivalents) and if required, severance and notice pay, and by adding if any, subsidiaries or non-operational other assets to the Enterprise Value.

The equity value of Akfen GT calculated by DCF method according to the analysis performed is summarized in the table below:

**Table 3: Summary of Company and Equity Value as of 31.12.2015**

Euro (mio)		Value	Financial Liabilities (-)	Liquid Assets(+)	Equity Value
Akfen GT HQ	KKTC & HQ Value	67.401	30	15.03	52.431
	Land in Bafra	3.234	-	-	3.234
RHI(95%)	Samara IBIS	20.703	24.89	125	31.801
	Yaroslavl IBIS	17.85			
	Kaliningrad IBIS	18.014			
RPI (95%)	Samara Office	10.825	6.175	0	4.65
<b>Akfen GT Company Value</b>		<b>138.027</b>	<b>Akfen GT Equity Value</b>		<b>92.117</b>

The equity value of the Company as of 31 December 2015, calculated by deducting net financial liabilities from the enterprise value and by adding cash and cash equivalents (liquid assets) equals to **92,117 million Euros (292,711 million TL<sup>2</sup>)**.

<sup>2</sup> EURO/TL buying rate of Republic of Turkey Central Bank dated 31 December 2015 (3.1776) have been used.



## Opinions on Appraisal Results

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Akfen GT is currently engaged in real estate projects such as the 5-star hotel it has purchased in TRNC, Girne, the plot allocated in Bafra and other hotel and office projects in Russia.

The 5-star hotel located in TRNC has been in operation together with its casino since 2007, has been rented out to Voyager Kıbrıs Ltd. Şti. According to the rental agreement signed on 15.05.2012 the 5-star hotel, including the Casino has been rented by Voyager Kıbrıs Ltd. Şti since the beginning of 2013 for 20 years. It was noted that the name of the hotel was changed as “Merit Park Otel ve Casino” in the new rental period. The Company realized various hotel and office projects through its subsidiaries in Russia and these projects are operated by Accor, as well.

It was assumed that the 5-star hotel in TRNC will be rented out together with its casino. Further, the Company has a plot of which it has acquired the allocation rights as of 30 December 2010 located in the Bafra region of TRNC. The value of the aforementioned plot has been taken as the value indicated in the expertise study dated 08.01.2016 of EPOS Gayrimenkul Danışmanlık ve Değerleme A.Ş.

The projects in Russia have been considered in this appraisal according to their investment value, occupancy rates and rate assumptions indicated in the expertise report and as per the business plan of the Company.

The Equity Value of the Company has been calculated as **92,117 million Euros (292,711 milyon TL<sup>3</sup>)** in this appraisal study.

The value of the Company has been calculated according to the current and potential business plans by using the Discounted Cash Flow Method (DCF).

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<sup>3</sup> EURO/TL buying rate of Republic of Turkey Central Bank dated 31 December 2015 (3.1776) have been used.

## *Economy*

- *TRNC*
- *Russia*

## TRNC Economy

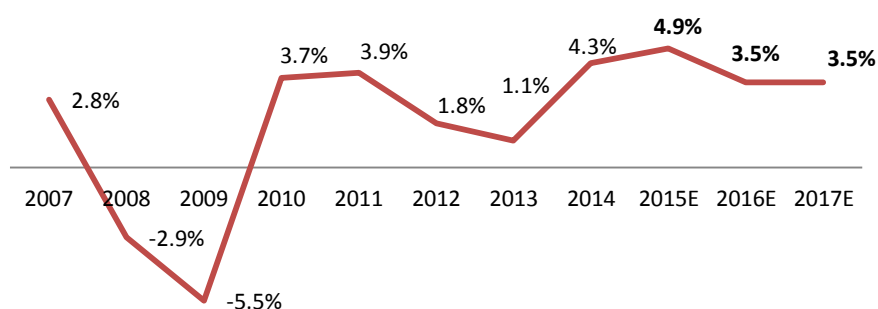
The economy of the TRNC (Turkish Republic of Northern Cyprus) is showing an increasingly growing trend in line with the growth observed in the tourism sector.

The “Solving the Cyprus Problem” plan developed by the United Nations in 2003 and which is still being negotiated and allowing free passage between Northern and Southern Regions of Cyprus have both initiated and provoked positive improvements in the investment environment. As a result of the improvement observed in the investment climate, during the 2003-2007 periods, the TRNC’s economy became one of the highest growing economies amongst European countries and in this period, its growth rate was around 6.5% annually on average.

TRNC Economy has recorded a decline of 2.9% and 5.5% respectively in 2008 and 2009 with the affect of the global crisis. In 2010, with the effects of the crisis weakening on the markets and owing to measures taken, the construction and building sector grew by 3.8%, the agriculture sector by 10.0% and trade industry by 18.3% (43.2% of this growth observed in trade was due to import and 20.5% was due to export) and the Gross Domestic Product rate increased by 3.7%. In 2011, with the growth of agriculture and trade, two of the main sectors of the economy, TRNC Economy registered a growth of 3.9%. In the early periods of 2012, the prevailing air of optimism in the U.S. economy and the Euro Zone disappeared and both economic and political risks emerged particularly in EU countries. On top of that, the drought in the agriculture sector and the increase of costs in the construction sector led to GDP growth declining and registering a growth of 1.8% and 1.1% in 2012 and 2013 respectively. With the passing of the effects of the risks, TRNC Economy increased its GDP growth back to 4.3% in 2014.

According to the macroeconomic foresights of TRNC State Planning Organization Report published in September, 2015, GDP growth is projected to be 4.9% in 2015 and 3.5% annually between 2016-2018.

**Graph 2: Growth Rates of TRNC Between 2007-2014 and growth forecasts for 2016-2018**



Source: TRNC State Planning Organization Report September, 2015

Main factors behind the growth in TRNC's economy are growths in the main sectors (the preparation of Agricultural Master Plan, the restructuring of KIB-TEK, government electricity company, as an autonomous institution) and the increasing import tax revenues as a result of improving foreign trade. Besides all these positive developments in TRNC's economy, it is still very fragile and is still in need of financing.

### ***Russian Economy***

Russia, as the major natural gas producer and the second largest petrol producer in the world, suffers from the fall in oil prices and the economic sanctions imposed by European Union. Russian economy which achieved a GDP of 2.1 trillion US Dollars in 2013, shrunk by 14.28% to declined to 1.2 trillion US Dollars in 2014. According to IMF World Economic Outlook 2015 report, as of October 2015, Russian economy shrunk by 33% compared to 2014 and declined to 1.2 trillion US Dollars. As sanctions and low oil price take effect, Russia became the 10th and 13th largest economy in 2014 and 2015 respectively, while it was the 8th largest economy in the World according to its 2013 GDP figure.

Russia was adversely affected from the economic crisis towards the end of the year 2008 and the Russian Economy shrank by 7.9% in 2009. The economy started improving in 2010 and an economical growth equal to 4.8% in 2010 and 4.2% in 2011 was achieved. In 2011, with this percentage, Russia became the 3rd country with the highest growth rate in the world. In 2012 and 2013, Russia's growth decreased to 3.4% and 1.3% respectively, according to information released from the Russian State Institute of Statistics, the major reasons of decline of growth are the decrease in the export of energy resources due to the decrease in demand and economic stagnation in the Euro Zone, slowdown in consumer loans and the decline in production of in mining and electricity industries. Due to the political instability caused by the Ukrainian dispute in 2014 and slumping oil prices in 2015, Russian economy is not expected to recover in the near future. The country's growth forecast for 2015 and 2016 is given by the World Bank as respectively -3.8% and -0.6%.

Russia had double-digit inflation rates in 2008-2009 yet, the inflation rate dropped down to one-digit numbers in 2010 as a result of appreciation of ruble and low import rates and receded to 6.9%. Inflation again increased in 2011 and although the inflation rate, which was around 8-9% at the beginning of 2011 dropped down to 6%; average inflation rate in 2011 was recorded as 8.5%. In 2012, inflation dropped to 5.1% with Russian economy's improving performance and the figure is increased again, to the level of 6.8% in 2013. The inflation increased to 7.8% in 2014, and the inflation is expected to record its steepest increase to 15.8% in 2015 according to IMF estimates.

## ***Sector***

- *World*
- *TRNC*
- *Russia*

## Tourism Sector

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### ***Tourism Sector in the World***

Tourism sector, rapidly growing and expanding since 1950 globally, is creating significant economic value for many countries across the world and having both direct and indirect benefits to economies. As the borders slowly disappear World began to shrink more and people began to be able to travel to longer distances. Creating large employment opportunities owing to its labor-intensive nature and generating added value in which regions and countries the sector is developing attach higher importance to the tourism sector. Considered one of the largest industries contributing to economies, the sector continues to grow and develop.

The tourism sector is a broad sector containing various activities, including touristic activities such as holiday planning, accommodation, holiday organization/sales, and it further includes transportation, auto rental, etc. activities not only of tourists, but of people who participate in such touristic activities.

With the globalization trend becoming preeminent since the 1980s, transportation and communication have become much more accessible and, therefore, a mobile environment has been created. Further, improving life standards has become another driving force behind the development of tourism. The sector affects various items and areas such as holidays, travel tours, hotels, parks, museums, highways, travel agencies, passenger transportation services, sports-health-culture tourism and offers employment opportunities for people who are involved in these areas and, therefore, booms the economy by increasing the expenditure of people who directly/indirectly create benefits in production.

The tourism sector has shown a tendency to stagnate during economic slowdown periods and tends to improve and grow in line with the economy during economic recovery periods. The tourism sector also strengthens other main sectors, such as transportation, service and retail sectors.

Along with its contribution to revenue, tourism also plays an important role in balancing the deficit faced in balance of payments in foreign currencies. Depending on the demand for tourism sector, infrastructure developments, increasing agricultural and industrial production, improvements in communication and transportation systems, increased efficiency in mercantile and service businesses are expected. The tourism sector, which is also an effective marketing and advertisement tool for countries, contributes to international cultural and social communication.

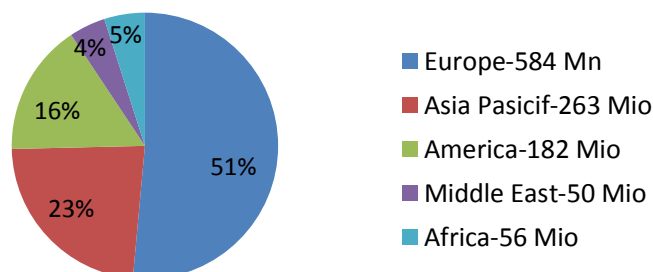
World tourism, which grew by 4.3% in the first 8 months of 2015 compared to the same period last year, reached a record figure with 810 million people. This figure, compared to the same period last year, shows an increase of 33 million people.

According to the World Travel & Tourism Council 2015 Report, tourism sector, constitutes 3.1% of global GDP when its direct effect is considered. Considering its direct and indirect effects, tourism sector constitutes 9.8% of global GDP. Considering the effect on other sectors, the travel and tourism sector constitutes 9.6% of global employment. Further, when travel and tourism sector is classified according to foreign tourist numbers, leisure and business travels constitute 53% and 14% of respectively.

Travel and tourism industry is projected to grow with an annual average rate of 3.8%, reaching USD 11.3 trillion, which is 10.3% of the global GDP, in 10 years. Tourism sector is expected to constitute 10.7% of global employment by 2025 when its direct and indirect effect is considered.

According to World Tourism Organization (WTO) 2015 Report, number of tourists travelling around the world showed a growth of 4.4% and reaching 1.135 billion in 2014. It is explained in the report that, 4.4% of growth is above the last 5 – year average. According to the same report, Europe is the most visited region by tourists in 2014, with a share of 51% and approximately 584 million tourists. Regarding the future expectations, number of tourists travelling is predicted to rise to 1.8 billion, 5 million people is predicted to travel internationally, fastest growth in the sector is predicted to be in Asia-Pacific countries and travels for visiting families, friends or with health purposes is predicted to dominate travels for leisure and business purposes in 2030<sup>4</sup>.

**Graph 1: Breakdown of Number of Tourists (in Million People) and Shares (%) by Regions in 2014**



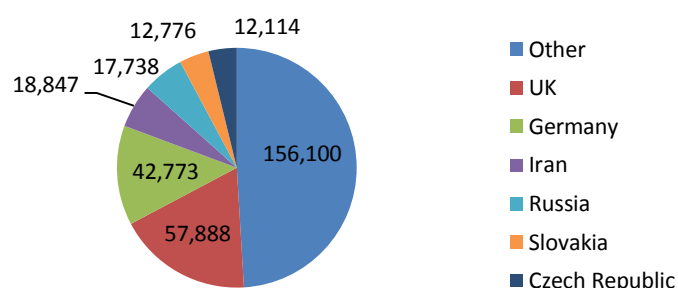
Kaynak: World Travel & Tourism Council Report

<sup>4</sup> World Travel & Tourism Council 2015

## Tourism in TRNC

One of the most important sectors in TRNC's economy is the tourism sector. In 2012, the country's population was around 286,300; however, its population increases with the tourists visiting the country in summer. 81.8% of the visitors to the country are from Turkey in 2014. In addition, tourists from more than 40 different countries also visit the country. Most tourists, besides Turkey are from the UK, Germany, Iran, Slovakia, Russia and Czech Republic.

**Graph 3: Breakdown of Tourists Visiting TRNC by Their Countries in 2014**



Source: The Ministry of Tourism, Environment and Culture of TRNC

According to the data of 2014 retrieved from Ministry of Tourism, Environment and Culture of TRNC, total number of tourists and overnight stays on a monthly basis with annual rate of change of these data are indicated below. An increase of 10.4% is observed in 2014. Along with this, overnight stays increased by 5.2% in the same periods. Considering these developments in the sector, the growth rates of the hotel-restaurant and retail sectors, together making up a major share of the services sector, have exhibited a positive development.

**Table 4: Total Number of Tourists in 2013 and 2014**

Months	2013	2014	Change %
January	80,147	87,924	9.7%
February	106,514	111,145	4.3%
March	106,591	109,270	2.5%
April	117,195	130,160	15.3%
May	123,280	142,153	5.4%
June	142,389	150,124	6.4%
July	141,580	150,640	16.4%
August	155,924	181,510	-0.3%
September	168,765	168,314	18.1%
October	144,903	171,099	17.5%
November	106,171	124,720	22.6%
December	97,195	119,154	10.4%
<b>Total</b>	<b>1,490,654</b>	<b>1,646,213</b>	<b>15.3%</b>

Source: The Ministry of Tourism, Environment and Culture of TRNC

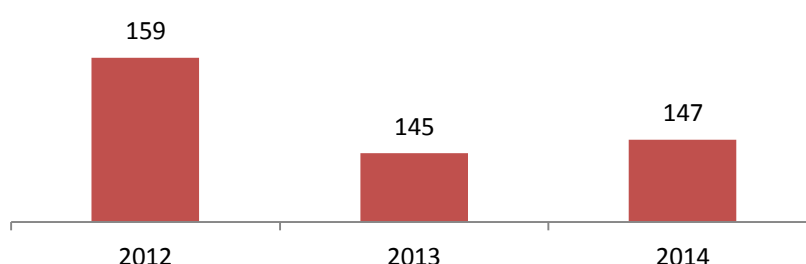


**Table 5: Total Number of Overnight Stays in 2013 and 2014**

Nationality	2013	2014	Change %
Turkish	1,436,243	1,574,880	9.7%
Foreign	1,357,001	1,347,504	-0.7%
TRNC	84,320	103,485	22.7%
<b>Total</b>	<b>2,877,564</b>	<b>3,025,869</b>	<b>5.2%</b>

Source: The Ministry of Tourism, Environment and Culture of TRNC

According to the number of facilities recognized by the Ministry of Tourism, Environment and Culture of TRNC, at the end of 2014 numbers of facilities rose by 2 and in total 147 facilities have been identified.

**Graph 4: Number of Facilities in TRNC between 2012 and 2014**

Source: The Ministry of Tourism, Environment and Culture of TRNC

On the other hand, looking at the bed capacity, there is a decline of up to 4.6% in the first 5 months of 2014, meanwhile the bed capacity increases by up to 3.7% through the rest of the year. In the monthly occupancy rates, the most intense months have been observed to be in the period from June to October. Occupancy rates have shown a minor decrease compared to the previous year, and the average occupancy rate has decreased by 0.6%. Another noticeable point is that the yearly average occupancy rate of hotels with casinos is at 51.7% while this figure stays at 39.8% for hotels without casinos.

**Table 6: Total Bed Capacity in 2013 and 2014**

Months	2013	2014	Change %
January	19,405	18,522	-4.6
February	19,405	18,724	-3.5
March	19,413	18,748	-3.4
April	19,413	18,748	-3.4
May	19,187	18,784	-2.1
June	19,187	19,346	0.8
July	19,151	19,346	1.0
August	19,227	19,346	0.6
September	19,019	19,334	1.7
October	19,019	19,414	2.1
November	18,766	19,452	3.7
December	18,766	19,276	2.7

Source: The Ministry of Tourism, Environment and Culture of TRNC

**Table 7: Monthly Occupancy Rates (%)**

Months	2013 (%)	2014 (%)	Change %
January	23.6	23.8	0.8
February	25.2	22.3	-11.5
March	36.4	34.4	-5.5
April	41.4	42.5	2.7
May	48.3	49.6	2.7
June	61.4	59.4	-3.3
July	68.2	61.7	-9.5
August	75.1	74.5	-0.8
September	64.5	64.2	-0.5
October	55.2	57.4	4
November	38.8	43.5	12.1
December	25.7	30.9	20.2
<b>Average</b>	<b>47.3</b>	<b>47.6</b>	<b>-0.6</b>

Source: The Ministry of Tourism, Environment and Culture of TRNC

When the occupancy rates for 2014 are examined, Gazimağusa has the highest occupancy rate with 60.0%, followed by Girne with 51.8% and Lefkoşa with 40.5%.

**Table 8: Occupancy Rates according to Cities in 2014**

City	Share %
Gazimağusa	60.0
Girne	51.8
Lefkoşa	40.5
İskele	30.9
Güzelyurt	7.2

Source: The Ministry of Tourism, Environment and Culture of TRNC

Considering the number of hotels as of 2014, the city of Girne currently with 91 hotels ranks the first with 61.9% of the total number of hotels in TRNC. The same ranking is also valid in terms of number of beds. The city of Gazimağusa, which has the highest occupancy rate, has 6.8% of the total number of hotels and bed capacity and ranks the 3rd in the number of hotels ranking with 10 hotels located in the city.

**Table 9: Number of Hotels according to Cities in 2014**

City	Number of Hotels	Share %	Number of Beds	Share%
Girne	91	62.0	13,227	66.6
İskele	37	25.1	4,107	20.7
Gazimağusa	10	6.8	1,576	7.9
Lefkoşa	5	3.4	843	4.2
Güzelyurt	4	2.7	126	0.6
<b>Total</b>	<b>147</b>	<b>100</b>	<b>19,857</b>	<b>100</b>

Source: The Ministry of Tourism, Environment and Culture of TRNC

In the following table the total existing hotels in TRNC as of 2014 are ranked according to their qualities. According to the data, most preferred facilities in the region are bungalow houses with 30 units, 1 star hotels with 18 units, guest houses with 17 units and 5 star hotels with 17 units. 5 star hotels have the highest bed capacity, and they cover 52.0% of residential needs of tourism with a total of 10,318 beds.

**Table 10: Number of Hotels according to their Types**

Type	Number of Facilities	Share%	Number of Beds	Share%
Five Star Hotels	17	11.56	10,318	51.96
Four Star Hotels	4	2.72	1,346	6.78
Three Star Hotels	10	6.80	1,798	9.05
Two Star Hotels	18	12.24	1,368	6.89
One Star Hotels	18	12.24	663	3.34
Hotels with private certificates	1	0.68	34	0.17
2nd class holiday resorts	5	3.40	486	2.45
Bungalow houses	5	3.40	862	4.34
Apart Hotels	30	20.41	1,661	8.36
Guesthouse	2	1.36	96	0.48
Boutique Hotels	3	2.04	96	0.48
Local Houses	17	11.56	218	1.10
Indoor Facilities	1	0.68	108	0.54
Other	16	10.88	803	4.04
<b>Total</b>	<b>147</b>	<b>100</b>	<b>19,857</b>	<b>100</b>

Source: The Ministry of Tourism, Environment and Culture of TRNC

## ***Tourism in Russia***

Russia has a population of approximately 143.8 million as of 2014, and the country's travel and tourism sector constituted 6.1% of the total economic output with the size of 140.9 billion US Dollars. The contribution of travel and tourism sector to GDP is based mainly on the number of visitors arriving to the country in question. Russia attracted 28.1 million tourists in 2014 achieving 19.1 billion US Dollars tourism exports. It is forecasted that the number of tourists will decrease by 2.7% and 27.4 million in 2015. In addition, number of tourists is expected to reach 52.2 million in 2025 creating a value of 30 billion US Dollars. Total product of the tourism sector, with around 143.5 billion US Dollars size, is expected to decrease by 6.3% in 2015 and will increase at an annual average of 3.0% reaching 143.4 billion US Dollars in 2025. However, it is expected that the Ukrainian political dispute and tensions with Turkish government will cause negative effect on tourism sector output in 2015.

According to the Russian Tourism Industry Association estimates, due to the sharp fall in Russian rubles against U.S. dollar, in the first 9 month of 2015, number of visitors has increased 13% compared to the same period last year. According to the same estimates, Chinese tourists became the largest group of foreign tourists to Russia which constitutes 22.9% of whole tourists, pushing American and Turkish tourists 2nd and 3rd place which constitute 12.6% and 4.6% of whole tourists respectively. According to the same estimates, the tourist outflow from Russia declined by 31.4% due to the sharp fall in Russian rubles. It is expected that the Ukrainian political dispute, tensions with Turkish government and plane crash in Egypt will both affect tourist inflow and outflow in Russia.

Moreover, the number of Turkish tourists are expected to decrease under Russia's economic sanctions to Turkey which also contains suspension of visa-free regime with Turkey. The increasing number of Turkish tourists is one of the main sources of number of total tourists visiting Russia in the first 9 month of 2015. It reveals the fact that, suspension of visa-free regime with Turkey may have some potential effects on Russian tourism in upcoming years.

The on going economic crisis in Russia also affects the number of companies selling foreign tours to Russian tourists. According to the Russian Tour Operators Association, the number of tour operators were 2,050 before crisis, whereas they are 650 as of December, 2015. The main reason behind the fall is seen as the sharp decline in Russian ruble against U.S Dollar which results in a large fall in Russian tourists' disposable income. Russian tour operators also suffer from bans against Turkey and Egypt which suspend selling package tours. According to the Russian Tour Operators Association, in the best-case scenario, the number of tour operators is expected to be 500 tour companies whereas in the worst-case scenario, 300.

The number of hotels and office projects has increased in accordance with the increase in demand due to projects, which have been suspended due to the economic crisis in the sector have been re-launched since the end of 2009. In 2013, the investments made reached 8.3 billion US Dollars. Further, 3.8% increase in investments, equaling to 12.3 billion US Dollars is anticipated for the year 2024. Moreover, Russia to host the FIFA 2018 World Cup indicates that the investments to this region will increase within the coming years. Moscow, in which the Company has developed projects, is one of the cities that will host the World Cup games. The Russian map showing Moscow can be found below.

**Table 11: Map of the Russian Federation**



### *Kaliningrad*

The region is located beside the Pregl River, which is 123 kilometers long, has a surface area of 223 km<sup>2</sup> and a population of 940 thousand, as of 2012. It is located in the Kaliningrad region, which is situated between Lithuania and Poland, where the Russian Federation does not have any borders to Russia and which stretches till the Baltic Sea. The region was under the dominance of Germans until the 2nd World Word. Afterwards, it was occupied by the Soviet Army. Although the Kaliningrad region does not have any connections to the land, it stayed tied to Russia as an autonomous region. Russia's Baltic fleet to be located within this region and the region being a natural open port and due to its location, the region is geostrategic and commercially worthy.



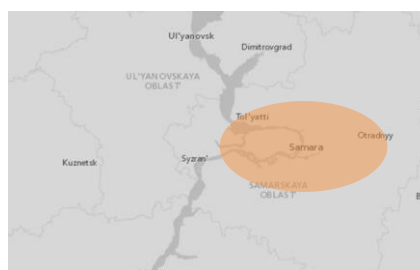
Kaliningrad is also an important transportation center. The city lies 24 kilometers away from Khrabrovo Airport. Kaliningrad has railway links to many cities and connects to Russia, Lithuania, Poland and Berlin by railway. There is also a river port and a sea port located in Kaliningrad.

Along with its natural beauties, metallurgy, which is the prominent industry in the region, is the main source of income. Kaliningrad has obtained the Special Economic Zone status and can offer tax advantages to investors such as exemption from real estate and corporate taxes for the first six years and a discount of 50% for the next six years and further, exemption from VAT for equipment imported for foreign production purposes.

In addition, Russia has been appointed by FIFA to host the FIFA World Cup as a result of the voting held on 2 December 2010. 13 cities are selected to present the Word Cup from Russia, and Kaliningrad is located between these cities. In this scope, along with the stadium that will be built in Kaliningrad with a capacity of 45,015, it is forecasted that the importance of the region will grow and the region will evolve into a tourism region open for development.

### Samara

It is an industrial center in the Volga region, where Volga and Samara rivers meet. It is located 60-90 minutes away from Kurumoch Airport. The Samara region is located on the southeast region on the European side of the Russian Federation. The region, which lies to the east of the Volga river is on the border with Kazakhstan on the South and has a population around 1.2 million people in 2010.



Samara ranks as one of the ten cities in Russia in terms of income and industrial volume. The Samara region accommodates many diverse industries such as automobile, energy, metal processing and petro chemistry, chemicals, construction materials, space ships, engine and cables. Further, the region has rich petrol and natural gas resources.

Samara has many historical artifacts, which attracts many tourists' attention. The most scenic and the longest stretch of the Volga River also lie in this region. The Samara region has convenient transport links to many other cities via railways and highways. It is considered as a developing region in terms of tourism and it has an important potential in terms of new hotels and facilities. Many festivals are organized by the Mastrukovski lakes of Volga during the summer time and the population of the city increases during the summer.

Another factor supporting the potential of tourism in the region is the stadium that will be built in Samara, like Kaliningrad, for the World Cup that will take place in 2018. With the 44,918 people capacity stadium importance of the region will increase and the region is expected to become a tourism region, open for development.

### Yaroslavl

The city of Yaroslavl is located in the north east of and 250 kilometers away from the city center of Moscow, north of Russia on the Volga basin. The city has a population of around 595 thousand in 2010.



Due to the proximity of the city to Moscow and being located by the Volga River makes Yaroslavl unique when compared to other cities of the Russian Federation as it has a vast historical heritage and is under the protection of Unesco. City is located on very strategic transportation routes, which is another advantage. In ancient times, the city was situated on the intersection point of the Volga and Kotorosl rivers and the historical parts of the city have been selected as a Unesco world heritage site.

The city is expected to have a high potential for tourism and around 2.5 million visitors are estimated to have visited the city by 2014. Cruise tourism, culture tourism and business tourisms are the most important areas within the tourism sector. Similar to the cities mentioned above, the ongoing construction of 44,042 capacity stadium within the scope of the World Cup that will take place in 2018 is expected to increase the importance of the region and help the region evolve into a tourism region open for development.

Being one of the Golden Ring cities together with being listed in UNESCO World Heritage played an important role in building a cultural heritage in the city. In addition to its culture tourism, cruise tourism and business tourism, induced by international congresses organized every year, makes the city attraction center.



## General Overview of the Future for the Sector

According to the World Travel and Tourism Report published in 2015 by the World Travel Tourism Council, when the effects of tourism to other sectors is also examined, the tourism and travel sector, which started recovering from the adverse effects of the economic crisis in the second half of 2010 accounted for 9.8% of the global gross product and the turnover was around USD 7.6 trillion in 2014. It is estimated that the sector will grow annually on average by 3.8% until 2025, will reach USD 11.4 trillion turnover.

The top ten countries ranking the highest in terms of income from tourism in 2014 and travel sector in 2025 are indicated below.

**Table 12: Income Estimations for Tourism and Travel Sectors (Billion \$)**

	Country	2014	Country	2025
1	USA	1,402	USA	2,025
2	China	943	China	1,850
3	Germany	343	UK	436
4	Japan	343	Germany	419
5	UK	310	Japan	414
6	France	255	France	328
7	Italy	217	Mexico	302
8	Spain	214	Brazil	275
9	Brazil	209	Spain	274
10	Mexico	189	India	272

(Source: World Travel & Tourism Council Report)

In 2014, total proceeds in tourism sector is USD 7.6 trillion and largest share of this figure belongs to the US with a share of 18%. US is followed by China with 12% and Japan & Germany with 5% share. Further, some changes are expected for the ranking in 2025 and growth is predicted to concentrate on Asia-Pacific region and the gap between the leading USA and China is expected to squeeze. Considering the expectations of the proceeds in global tourism sector in 2025, the sector is expected to grow with an annual average rate of 3.8%, reaching USD 11.4 billion in 2024.

In 2014 the tourism and travel sector revenue was \$ 152 billion in Russia. It is anticipated that the proceeds in tourism and travel sector in Russia shall grow by approximately 3.3% a year and reach \$ 210 billion in 2024.

**Table 13: Proceeds of Tourism and Travel Sector**

Billion \$	2014	2025T	Average Annual Growth %
World	7,581	11,382	3.9 %
Russia	152	210	3.3%

(Source: World Travel & Tourism Council Report)

In 2014, the investments in tourism accounted for 4.3% of all investments and equaled to USD 814 billion. It is anticipated that this figure will increase annually by 4.6% on average and reach USD 1.34 trillion level till 2025 and tourism's share in all investments will increase to 4.9%.

## *The Company*

## General Information

### *Incorporation and Current Status*

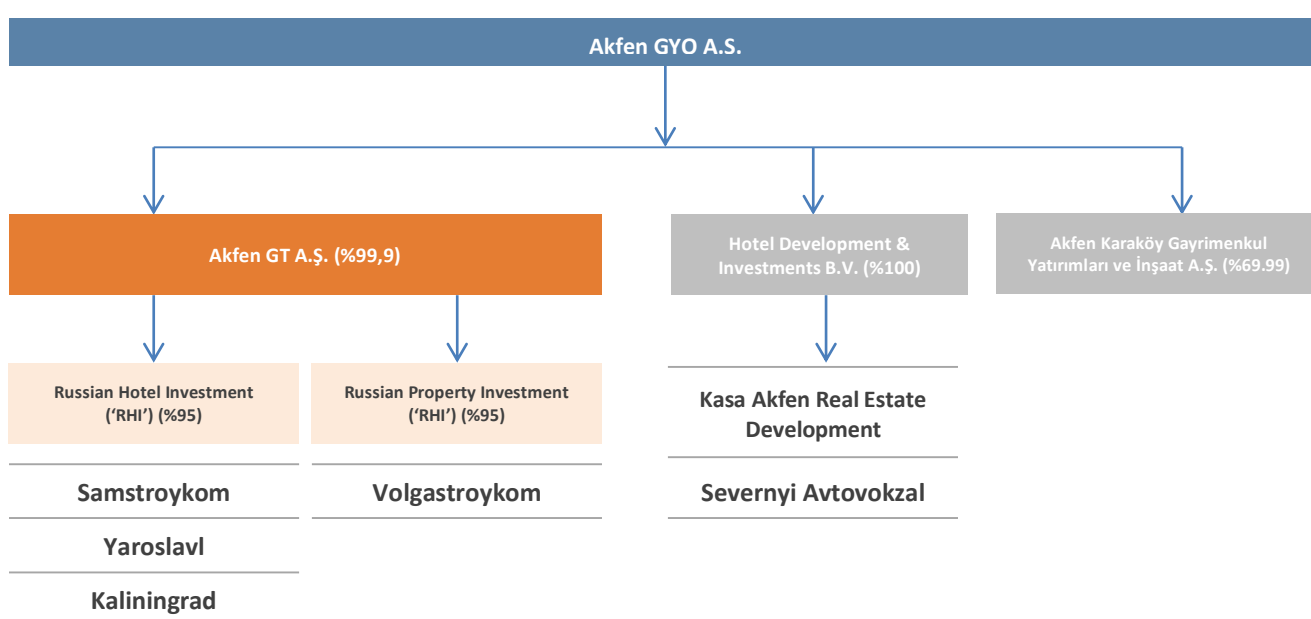
Akfen GT's main activities include carrying out, developing, operating and contracting others to operate real estate investments. The Company, which was founded under the name T-T Turizm İnşaat Tarım Besicilik Sanayi ve Ticaret A.Ş. on 04 August 1999 changed its commercial title to Akfen Gayrimenkul Ticaret ve İnşaat A.Ş. on 27 September 2006. 99.9% of the shares of the Company belonging to Akfen Holding A.Ş. and Akfen İnşaat Turizm ve Ticaret A.Ş. were transferred to Akfen GYO on 21 February 2007.

Currently, Akfen GT obtains rental income from the 5-star Hotel and Casino it owns in Turkish Republic of North Cyprus and from hotel and office projects in Russia.

The 5-star hotel located in Turkish Republic of Northern Cyprus has been in operation with its casino since 2007. Further, Akfen GT has rented and obtained the allocation rights of a plot, with an area of 167 decares located in the Bafra region of TRNC from the Forestry Administration on behalf of the TRNC Ministry of Agriculture and Natural Resources for 49 years on 30/12/2010. The Company carries out all of its projects in Russia through its subsidiaries Russian Hotel Investment B.V. ("RHI"), and Russian Property Investment B.V. ("RPI"), founded in the Netherlands and of which it is a 95% shareholder.

The shareholding structure of Akfen GT with the Group companies has been summarized in the table below.

**Table 15: Shareholding Structure as of 31 December 2015**



## Shareholding and Capital Structure

The subscribed capital of the Company has been increased from 100 million TL to 121 million TL as of 27 December, 2012, and this capital increase was paid in cash and was announced on the Official Bulletin of Turkish Trade Registry.

**Table 16: Share Distribution as of 31 December 2015**

Shareholders	Number of Shares (TL)	Shareholding Percentage (%)
Akfen GYO A.Ş.	121,000,000	100%

(Source: Akfen GT)

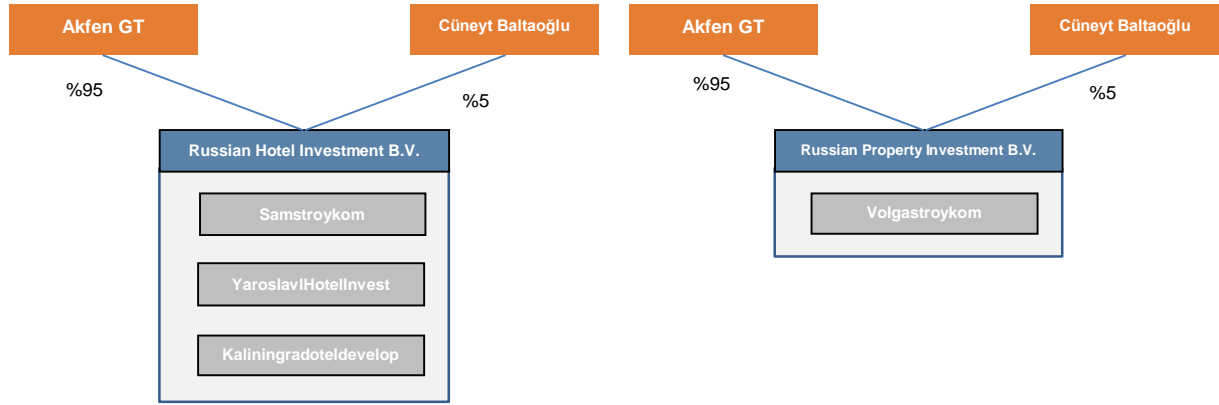
## Subsidiaries

Akfen GT has two subsidiaries founded in the Netherlands. One of these subsidiaries is Russian Hotel Investment B.V. (“RHI”) and the other one is Russian Property Investment B.V. (“RPI”).

From these subsidiaries, RHI was founded under an equal 50 to 50% partnership structure between Akfen GT and Eastern European Investment Ltd (“EEPI”) on 21 September 2007 in order to realize hotel projects in Russia. EEPI transferred 45% of its shares in RHI to Kasa Investments B.V. and 5% to Cüneyt Baltaoğlu on 28 December 2010 and Kasa Investments B.V. transferred its 45% share to Akfen GT on 29 July 2011 and Akfen GT’s shares in RHI has increased to 95% and 5% of RHI is still owned by Cüneyt Baltaoğlu.

Due to the legal requirements in Russia under the current regulations, a new company is required to be founded for a hotel project and therefore, all these companies established for realizing hotel projects in Russia are situated under the umbrella of RHI. The companies founded to carry out the hotel projects which are under the control of RHI have been indicated in Table 3.3.

RPI was founded by the joint venture of Akfen Gayrimenkul Geliştirme ve Tic. A.Ş. and Eastern European Property Investment Ltd (“EEPI”) on 8 January 2008, to carry out office projects in Russia and all companies founded on project basis are gathered under the umbrella of RPI. Akfen GT took over the share of Akfen Gayrimenkul Geliştirme ve Tic. A.Ş. on 5 June 2009. Besides the Samara Office project which is still ongoing, all companies under the structure of RPI are currently inactive. Eastern European Property Investment Ltd. (EEPI), respectively transferred 45% of its shares in RPI to Kasa Investments B.V. and 5% of its shares to Cüneyt Baltaoğlu on 21 December 2010 and then, Kasa Investments B.V. transferred its 45% share to Akfen GT on 29 July 2011 and Akfen GT’s shares in RHI has increased to 95% and 5% of RHI is still owned by Cüneyt Baltaoğlu.

**Table 17: Projects of RHI and RPI**

## Activities

Akfen GT, whose headquarters are located in Ankara, has positioned its operations in two bases; in TRNC and Russia.

The Russian based projects are carried out by the subsidiaries of Akfen GT; RHI and RPI and the TRNC activities are carried out by Akfen GT itself, as it is registered under its own title in the TRNC Overseas Company Register.

- **TRNC**

Hotel and casino operation and rental income obtained from the 5-star hotel and casino located in the city of Girne in TRNC, which was completed on December 2006 and which is owned 100% by the Company, constitute the TRNC side of the revenues of Akfen GT. Akfen GT has been renting out both the hotel and the casino since 2008. The hotel portion of the hotel and casino which has been constructed on the plot allocated from State Real Estate and Provision Administration of Ministry of Finance in TRNC and rented for 49 years as of 01.08.2003, has been rented out to Serenas Turizm Kongre ve Organizasyon Hizmetleri Ltd. Şti. between 01/01/2008 – 31/12/2012. The hotel has been built on 40 654 square meters and has 286 rooms. Rental income has been obtained for the casino situated on 2.981 square meters closed area and the casino part has been rented out to and operated by Voyager Kıbrıs Ltd Şti. during this period. Following the expiry of the agreement signed with Serenas Turizm Kongre ve Organizasyon Hizmetleri Ltd. Şti; by another agreement signed between Akfen Gayrimenkul Ticareti ve İnşaat A.Ş. and Voyager Kıbrıs Ltd. Şti. on 15.05.2012, the whole of the 5-star hotel, including the Casino has been rented by Voyager Kıbrıs Ltd. Şti. for 20 years starting from the start of the rental period. It was noted that the name of the hotel was changed as “Merit Park Otel ve Casino” beginning from the start of the new rental period. After the change of the tenant at the beginning of 2013, the hotel went through a renovation process. Hotel rooms and common use areas, such as SPA and restaurants, were renovated and the hotel gained a better

outlook as part of renovation process. According to Merit Park Otel's architectural project, the number of rooms, which were 299 before the renovation process, decreased to 286 as 13 rooms merged by pulling down intermediary walls.

The tenant Voyager Kıbrıs Limited is paying an annual rent of EUR4,750,000.00 to Akfen GT for the hotel and the casino. Based on the contract, the annual rent shall be fixed for the first five years and on the following 6th and 7th years, if Euribor is under 2%; the rent increase shall equal to Euribor and if it is above 2%, the rent shall increase by 2%. In the following 8th, 9th and 10th years, the rent shall be updated according to changes in Euribor rates.

- **Russia**

The other part of Akfen GT's activities consists of hotel and office investment projects in Russia. As indicated above, the Company realizes its operations related with the hotel and office projects in Russia through its subsidiaries; RHI and RPI.

The hotel and office projects are as indicated in the table below.

**Table 18: Russia Projects**

The Hotel and Office Projects	Number of Rooms	Commencement Date	Operation Date	Plot Are (m <sup>2</sup> )	Total Area (m <sup>2</sup> )
Samara IBIS	204	07/2009	03/2012	2,466	9,961
Yaroslavl IBIS	177	04/2010	09/2011	4,468	7,916
Kaliningrad IBIS	167	08/2011	08/2013	5,099	6,322
Samara Ofis	-	07/2009	01/2012	1,048	6,510

(Source: Akfen GT)

As of 8 September 2011, Yaroslavl IBIS Hotel has been open and is now in operation. Samara IBIS Hotel commenced its activities in March 2012 and Kaliningrad Ibis Hotel started operating its activities in August 2013. Construction of Samara Office was completed in January 2012. 1,562 m<sup>2</sup> was rented to OAO Bank VTB based on the contract signed in March, 1, 2013; 1,869 m<sup>2</sup> was rented to Rosneft Oil Company for 24 months based on the contract signed in December, 2, 2013; 746 m<sup>2</sup> was rented to Samarasnabpodshipnik, a subsidiary of Samara Podshibnik, the biggest bearing manufacturers of Russia, as a sales office, based on the contract signed on February, 19, 2014.

## Financial Analysis

The consolidated condensed, unaudited financial tables of Akfen GT for the years 2013-2014 and 2015 year-end are as indicated below. The financial data of Akfen GT Headquarters and Akfen GT TRNC have been consolidated by the Company in accordance with the international financial reporting standards. However, the investments of RHI and RPI have been included in the investment properties and investment properties in progress item.

**Table 19: Balance Sheet of Akfen GT**

### CONSOLIDATED BALANCE SHEET OF AKFEN GAYRİMENKUL TİCARET VE İNŞAAT A.Ş

Balance Sheet €	31.12.2013	31.12.2014	31.12.2015
<b>Current Assets</b>	<b>9,946,323</b>	<b>10,270,480</b>	<b>32,247,644</b>
Cash and Cash Equivalents	7,294,493	7,008,403	15,166,587
Trade Receivables	823,954	2,485,868	3,269,846
Other Receivables	12,697	624,910	13,315,569
Other Current Assets	1,815,180	151,299	495,642
<b>Fixed Assets</b>	<b>159,376,418</b>	<b>132,631,248</b>	<b>137,994,503</b>
Other Receivables	3,304,994	3,500,863	5,329,030
Financial Investments	0	60	108
Investments assessed with Equity method	0	0	0
Investment Properties and Investment Properties in Progress	154,237,806	127,536,029	130,560,857
Tangible Fixed Assets	21,067	1,907	4,398
Other Fixed Assets	1,812,551	1,592,388	2,100,110
<b>Total Assets</b>	<b>169,322,741</b>	<b>142,901,728</b>	<b>170,242,147</b>
<b>Short-Term Liabilities</b>	<b>7,491,341</b>	<b>8,948,402</b>	<b>4,723,815</b>
Financial liabilities	6,081,189	7,029,210	3,985,789
Trade liabilities	1,162,842	839,670	78,550
Other liabilities	205,829	1,075,713	654,913
Other short-term liabilities	41,480	3,809	4,563
<b>Long-Term Liabilities</b>	<b>55,178,250</b>	<b>45,319,737</b>	<b>71,919,306</b>
Financial liabilities	43,179,429	36,501,154	59,093,832
Deferred tax liability	11,998,821	8,818,583	12,825,474
<b>Equity</b>	<b>106,653,151</b>	<b>88,633,589</b>	<b>93,599,027</b>
Paid-in Capital	40,351,644	41,174,118	34,925,624
Share capital adjustments	0	-90,035	-79,923
Effect of merges under joint control	-191,386	-199,101	-176,738
Foreign currency conversion adjustments	-9,576,686	-28,826,659	-35,076,649
Previous year's profit/(losses)	64,052,074	73,950,155	65,191,474
Net term profit	9,898,081	-8,758,681	18,382,366
Minority interests	2,119,424	11,383,792	10,432,873
<b>Total Liabilities</b>	<b>169,322,741</b>	<b>142,901,728</b>	<b>170,242,147</b>

Source: Akfen GT



The balance sheet of the Company has been converted to EUR by using the term end foreign exchange purchase rates of Central Bank of Turkey as indicated in the table below:

**Table 20: Central Bank of Turkey term-end foreign exchange purchase rates**

	2013	2014	2015
EURO/TL (Term end exchange rate)	2.9344	2.8207	3.1776

(Source: Central Bank of Turkey)

The income statement of the Company has been converted to EUR by using the average foreign exchange purchase rates of Central Bank of Turkey as indicated in the table below:

**Table 21: Central Bank of Turkey Average foreign exchange purchase rates**

	2013	2014	2015
EURO/TL (Average Rate)	2.5254	2.9042	3.0183

(Kaynak: T.C.M.B.)

The total assets of Akfen GT as of the end of 2015, equals to 169.5 million Euros. 76.7% of these assets are investment properties.

The investment properties account consists of the 5-star hotel located in the city of Girne in TRNC, which undergoes assessment on yearly basis and the subsidiaries of the company RHI and RPI.

Trade receivables account stems from the hotel operator for Akfen GT hotels in Russia. Aforementioned hotels started to go into operation since 2011 and rental income for Samara IBIS, opened in 2012, and for Kaliningrad IBIS, opened in 2013, increased the trade receivables account.

"Other Current Assets" and "Other Fixed Assets", being one of the major items in Company Balance Sheet, mainly covers deferred VAT. "Trade Receivables" account consists of rent receivables from operating hotels in Russia.

42.2% of the liabilities of the Company Balance Sheet as of the end of 2015, consist of long-term liabilities. Long-term financial liabilities, constituting 34.7% of the liabilities of the Company, covers loans used for hotel projects in TRNC and Russia.

All long term loans of the Company are loans borrowed in Euro currency. Long-term Russian loans used for Samara Ibis, Yaroslavl Ibis and Kaliningrad Ibis are all Euro currency loans obtained from Credit Europe Bank and for these loans, the Company is obliged to pay a fixed interest of 6.4%. The maturity date of loans for the Russian assets are 28 July 2025. The Company has borrowed 29.5 million Euro from Fibabanka on 6 November 2015 and 500 thousand Euro from Credit Europe Bank regarding TRNC operations. The Company will be paying on average a fixed interest of 6.4% for these loans and the maturity date is 30 July 2025.

"Trade Payables" item of the Company consists of payables to contractors for hotel projects in Russia.

"Other Short-term Liabilities" item covers mainly deferred income.

The subscribed capital of the Company has been increased from 100 million TL to 121 million TL as of 27 December, 2012, and this capital increase was paid in cash and was announced on the Official Bulletin of Turkish Trade Registry.

**Table 22: Income Statement of Akfen GT**

**INCOME STATEMENT OF AKFEN GAYRİMENKUL TİCARET VE İNŞAAT A.Ş.**

<b>Income Statement €</b>	<b>31.12.2013</b>	<b>31.12.2014</b>	<b>31.12.2015</b>
Sales Revenues	7,231,813	9,303,899	9,429,400
Cost of Sales	-468,169	-281,399	-353,110
<b>Gross Profit</b>	<b>6,763,644</b>	<b>9,022,500</b>	<b>9,076,290</b>
General administration expenses	-1,065,068	-371,298	-574,842
Appreciation of investment properties, net	0	0	0
Appreciation of investment properties in progress	0	0	0
Other income	17,522,375	22,483	21,175,420
Other operating expenses	-977,898	-3,873,544	-25,328
<b>Operating Profit</b>	<b>22,243,054</b>	<b>4,800,140</b>	<b>29,651,539</b>
Share in loss of investments assessed with the Equity method	0	0	0
Financial income	10,371,822	3,447,571	5,556,627
Financial expenses	-19,030,824	-20,735,636	-13,202,692
<b>Profit before Tax</b>	<b>13,584,053</b>	<b>-12,487,925</b>	<b>22,005,474</b>
- Deferred tax income/loss	-3,844,966	2,868,575	-4,987,780
<b>Net Term Profit</b>	<b>9,739,086</b>	<b>-9,619,350</b>	<b>17,017,694</b>
<i>Non controlling interests</i>	<i>-158,995</i>	<i>-860,669</i>	<i>-1,364,672</i>

(Source: Akfen GT)

The main income of the Company for the years examined consists of the rental income obtained from the hotel and the casino.

## *Expectations from the Future and Appraisal*

## Appraisal Method

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There are various methods that can be used for valuation of companies. These range from methods based solely on the future performance of a company (cash generation, dividend yield, etc.) to approaches that re-assess the value of current assets of a company (re-construction or sell-off) or comparison of current and future size of a company to similar companies operating within the markets and assessment based on price multipliers based on elected market indicators.

In this study carried out in order to assess the value of Akfen GT, the Discounted Cash Flow (DCF) method has been utilized. In the DCF method, the estimated operating volume (sales revenue) the Company is projected to achieve and cash flows to be obtained from its operations (operating income + depreciation) and the free cash flows it will obtain after tax payments and required operating costs and fixed assets are covered are calculated. The cash flows projected on a yearly basis are discounted by a certain rate to reach the current value of cash flows. The Discount rate is the weighted average cost of capital reflecting the weighted average of cost of equity and borrowing (Weighted Average Cost of Capital).

This value calculated is the Enterprise Value expressing the company value by excluding financial liabilities and the value of assets. The Equity Value is calculated by deducting, if any, net financial liabilities (financial liabilities – cash and cash equivalents) and if required, severance and notice pay, and by adding if any, subsidiaries or non-operational other assets to the Enterprise Value.

# Assumptions

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## **TRNC Assumptions**

- **Revenues**

Akfen GT has signed a rental agreement Voyager Kıbrıs Limited on 15 May 2012. Net Holding subsidiary Voyager Kıbrıs Limited is a company founded under the laws of TRNC and is currently operating and active and has been operating the casino of the 5-star hotel located in the city of Girne in TRNC since 2007 through a rental agreement. The 5-star hotel built on the plot allocated to Akfen GT by the TRNC Ministry of Tourism and Economy, together with its casino, operating materials, machinery, equipment, fixings and etc. have been included in the rental agreement lately signed with Voyager Kıbrıs Limited. It was also noted that the name of the hotel was changed as “Merit Park Otel ve Casino” as of the new rental period.

The date the rental agreement came into force was 15 May, 2012 and the term of the Agreement is 20 years.

The tenant Voyager Kıbrıs Limited is paying an annual rent of EUR4,750,000.00 to Akfen GT for the hotel and the casino. Based on the contract, the annual rent shall be fixed for the first five years and on the following 6th and 7th years, if Euribor is under 2%; the rent increase shall equal to Euribor and if it is above 2%, the rent shall increase by 2%. In the following 8th, 9th and 10th years, the rent shall be updated according to changes in Euribor rates.

When calculating the value of the 5-star hotel in TRNC owned by Akfen GT, it was assumed that the casino and the hotel shall both be rented out and therefore, utilized.

- **Expenses**

Since the revenues of the company are based on the rental income, the general administration expenses including the personnel and offices expenses in expense accounts were not taken into consideration and the annual inflation rate was increased by an estimate of 2.5% .

According to the conditions of the Agreement, all kinds of taxes, duties and expenses are for the account of Voyager Kıbrıs Limited and Akfen GT shall only be liable for real estate taxes and expenses related property rights. The fee for right of building paid to Devlet Emlak was determined according to the agreement and has been increased by 3% until the end of the term of the agreement. The real estate tax was added to the accounts and it was assumed that these amounts will increase with fixed rate annually.

Since all costs regarding the operation of the hotel shall be for the account of the tenant Voyager Kıbrıs Limited Şirketi, no operation costs were provided for Akfen GT.

- *Investment Assumptions*

The rental agreements state that all expenses regarding basic renovation and replacements required within the hotel shall be covered by the tenants. Based on the assumption that such investments will be covered by the tenants, a small replacement investment equal to 0.85% of annual sales is anticipated. This amount is calculated as EUR 40,375 for 2016.

- *Tax Assumptions*

The projections have been extended until the year 2052 since the plot on which the 5-star hotel is located has been rented for 49 years and the effects of taxes that will be imposed on the Company in TRNC during this period were evaluated. As of 2010, the Company had an investment allowance equal to 68 million TL, which is deductible from the taxable amount for corporate tax and further, an accumulated loss of 1.7 million TL from previous years in accordance with the Tax Procedure Law. The investment incentive projections for 2015 are calculated from the investment incentives of 2013 and 2014. When the future years' revenues were examined, it was determined that the Company shall not be liable for tax payments until 2020 and as of 2020, the corporate tax rate in TRNC shall equal to 23.5%.

- *Depreciation*

The depreciation terms for the fixed assets of the Company start from 2007: 25 years for buildings, 10 years for facilities and machinery, 5-7 years for vehicles and on average 30 years for special costs.

- *Discount Rate*

Weighted Average Cost of Capital was used in order to calculate the present value of the anticipated free cash flows of the hotel income spread over the years. The details regarding the calculation of this rate are as stated in Annex 1.

- *Other Assumptions*

Zero net working capital is assumed for the hotel for the next years.

## TRNC Projections

TRNC - Euro	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Rent Revenue	4,750,000	4,750,000	4,845,000	4,941,900	5,040,738	5,141,553	5,244,384	5,349,271	5,456,257	5,565,382
Expenses related to the Hotel	(64,598)	(66,213)	(67,868)	(69,565)	(71,304)	(73,087)	(74,914)	(76,787)	(78,706)	(80,674)
Consolidated EBITDA (loss) for TRNC & HQ	4,699,256	4,698,057	4,791,830	4,887,474	4,985,027	5,084,527	5,186,012	5,289,524	5,395,100	5,502,784
Taxes	-	-	-	-	(515,000)	(965,090)	(988,939)	(1,013,264)	(1,038,075)	(1,063,380)
Investments	(40,375)	(40,375)	(41,183)	(42,006)	(42,846)	(43,703)	(44,577)	(45,469)	(46,378)	(47,306)
Cash Flows for TRNC & HQ	4,658,881	4,657,682	4,750,647	4,845,468	4,427,181	4,075,734	4,152,496	4,230,791	4,310,648	4,392,098
Discount Rate (Wacc)	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%
TRNC - Euro	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Rent Revenue	5,676,690	5,790,223	5,906,028	6,024,149	6,144,631	6,267,524	6,392,875	6,520,732	6,651,147	6,784,170
Expenses related to the Hotel	(82,691)	(84,758)	(86,877)	(89,049)	(91,275)	(93,557)	(95,896)	(98,293)	(100,751)	(103,270)
Consolidated EBITDA (loss) for TRNC & HQ	5,612,618	5,724,643	5,838,903	5,955,445	6,074,312	6,195,551	6,319,210	6,445,337	6,573,982	6,705,193
Taxes	(1,089,191)	(1,115,517)	(1,142,368)	(1,169,756)	(1,197,689)	(1,226,181)	(1,650,640)	(1,482,580)	(1,521,407)	(1,547,944)
Investments	(48,252)	(49,217)	(50,201)	(51,205)	(52,229)	(53,274)	(54,339)	(55,426)	(56,535)	(57,665)
Cash Flows for TRNC & HQ	4,475,175	4,559,909	4,646,334	4,734,484	4,824,393	4,916,097	4,614,231	4,907,331	4,996,040	5,099,584
Discount Rate (Wacc)	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%
TRNC - Euro	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
Rent Revenue	6,919,853	7,058,250	7,199,415	7,343,403	7,490,272	7,640,077	7,792,878	7,948,736	8,107,711	8,269,865
Expenses related to the Hotel	(105,851)	(108,498)	(111,210)	(113,990)	(116,840)	(119,761)	(122,755)	(125,824)	(128,969)	132,194
Consolidated EBITDA (loss) for TRNC & HQ	6,839,024	6,975,525	7,114,751	7,256,755	7,401,594	7,549,323	7,700,001	7,853,686	8,010,438	8,170,319
Taxes	(1,579,394)	(1,611,472)	(1,644,190)	(1,677,561)	(1,711,598)	(1,746,314)	(1,781,724)	(1,817,840)	(1,854,676)	(1,892,248)
Investments	(58,819)	(59,995)	(61,195)	(62,419)	(63,667)	(64,941)	(66,239)	(67,564)	(68,916)	(70,294)
Cash Flows for TRNC & HQ	5,200,811	5,304,058	5,409,366	5,516,776	5,626,329	5,738,068	5,852,038	5,968,282	6,086,846	6,207,777
Discount Rate (Wacc)	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%
TRNC - Euro	2046	2047	2048	2049	2050	2051	2052			
Rent Revenue	8,435,262	8,603,968	8,776,047	8,951,568	9,130,599	9,313,211	5,569,555			
Expenses related to the Hotel	135,499	138,886	142,358	145,917	149,565	153,304	92,130			
Consolidated EBITDA (loss) for TRNC & HQ	8,333,391	8,499,718	8,669,364	8,842,396	9,018,882	9,198,890	5,505,215			
Taxes	(1,930,570)	(1,969,657)	(2,009,524)	(2,050,186)	(2,091,661)	(2,133,963)	(1,291,820)			
Investments	(71,700)	(73,134)	(74,596)	(76,088)	(77,610)	(79,162)	(47,341)			
Cash Flows for TRNC & HQ	6,331,121	6,456,927	6,585,244	6,716,121	6,849,611	6,985,766	4,166,054			
Discount Rate (Wacc)	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%	6.5%			

## Russia Assumptions

- **Revenues**

Targeted revenues for each hotel, included in the hotel projects in Russia, which shall be operated by Accor have been calculated based on the expertise reports and business plans of Akfen GT and by further considering the occupancy rates, number of rooms and average daily rates and also based on the assumption that such hotels shall operate 365 days a year.

**Table 23: Occupancy Rates**

Occupancy Rates	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Samara IBIS	50%	52%	53%	55%	60%	65%	70%	73%	76%	80%
Yaroslavl IBIS	58%	60%	62%	63%	65%	70%	75%	77%	80%	82%
Kaliningrad IBIS	70%	72%	74%	75%	76%	78%	80%	80%	80%	82%

(Source: Akfen GT)

The average daily room tariffs were for bed and breakfast and the expected increases in these tariffs have been summarized in the table below.

**Table 24: Average Daily Room Rates**

Average Daily Rate €	Number of Rooms	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Samara IBIS	<b>204</b>	40	41	42	44	45	48	52	55	60	62
Yaroslavl IBIS	<b>177</b>	40	42	43	44	45	50	53	57	60	65
Kaliningrad IBIS	<b>167</b>	40	41	42	43	47	52	55	60	62	65

In addition to revenues obtained from rooms, hotel extras have also been included in the revenue projections and have been assumed to be between 27% of the total revenue for the rooms.

Since there are shops which can be rented out within the Yaroslavl project, rental income for such shops has also been included in these calculations. For the rentable shops located on 400 square meters, its rent is assumed as approximately 25,000 € in 2015 and a 2% rent increase was further accounted for in the projections.

For Samara Office Project, being part of RPI's portfolio, a subsidiary of Akfen GT, it was assumed that 90% of the 4,637 m<sup>2</sup> net rentable area will be occupied. It was assumed that the average occupancy rate will increase to 95% after 2016 and it is projected that there will be on average 5% annual rent loss in the upcoming years. It was assumed that the monthly rent fee per square meters will be 10.5 Euro in 2016, 12 Euro in 2020 and



14.6 Euro in 2025. Further, it was assumed that half of the office block management expenses, which constitute 21% of the income revenue for the Samara Office Project, will be compensated by the common area shares to be collected from the tenants.

- **Profitability Projections**

Based on the expertise reports submitted by the company, it was assumed that, the gross profit margins of Samara Ibis and Yaroslavl Ibis will be 40% in 2016, 46% in 2020 and 51% in 2025. For Kaliningrad Ibis, it was assumed that the gross profit margin will be 40% in 2016, 47% in 2020 and 65% in 2025.

**Table 25: Average Gross Profit Margins**

Gross Activity Margins%	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Samara IBIS	40%	41%	42%	43%	46%	48%	49%	51%	51%	51%
Yaroslavl IBIS	40%	40%	40%	44%	46%	48%	48%	50%	51%	51%
Kaliningrad IBIS	40%	41%	42%	43%	47%	52%	55%	60%	62%	65%

(Source: Akfen GT )

4% of the income expected to be obtained over the years is reserved in order to be used for fixtures and stocks over the years. Further, 4% of the proceeds of the hotel is paid to Accor as a fee. According to the agreement, Akfen GT receives a rental income equal to 75% of the adjusted gross operation profit after such amounts are deducted from the proceeds of IBIS Hotels located in Samara, Yaroslavl and Kaliningrad.

Since the adjusted gross profit margins of Samara and Yaroslavl Ibis will be below the minimum guarantee until 2024 and same for Kaliningrad Ibis until 2021, the gross profit margins are taken as 1.4 million Euro for Samara Ibis, 1.2 million Euro for Yaroslavl Ibis and 1.0 million Euro for Kaliningrad Ibis for the aforementioned dates.

- **Expense Assumptions**

The expenses on project basis include maintenance and repair costs, insurance costs, and immovable property tax and plot rents. It was projected for maintenance and repair costs to be 3.5% of the total hotel revenues.

As of 2015, the insurance expenses for Samara Ibis Hotel was projected as EUR 22,500.00 and it was fixed at EUR 22,500.00 for the coming years. The real estate tax rate in Russia is 2.2%. As a result of the tax exemption provided, the real estate tax will not be paid until 2019, when such exemption advantage will expire, EUR 114,000 of real estate tax will be paid in 2019 and this amount shall decrease with a rate of 4% over the years (in Russia, the real estate taxes decrease over the years according to the attrition rate of the building). The land tax for the Samara Ibis Hotel plot has been estimated as EUR 5,080 for the year 2016 and onward. The

Corporate Tax for Samara Ibis Hotel, which was deferred due to previous year's losses, was projected to be EUR 106 thousand in 2016 and to be around 20% of the operating profit as of 2017.

The insurance expenses for Yaroslavl Ibis Hotel was taken as EUR 19,800.00 as of 2016 and it is assumed to be fixed for the following years. The real estate tax was estimated to be around EUR 147,200 for 2016 and a 4% annual decrease was projected. Land tax for the Yaroslavl Ibis Hotel plot has been estimated as EUR 18,500 for the year 2016 and it is assumed to be fixed for the following years. The Corporate Tax for Yaroslavl Ibis Hotel was projected to be around 96 thousand EUR in 2016 and to be around 20% of the operating profit as of 2017.

The insurance expenses for Kaliningrad Ibis Hotel was taken as EUR 15,000 as of 2016 and it is assumed to be fixed for the following years. Since the hotel shall be exempt from real estate tax until 2018, the first payable tax shall be imposed in 2018 and it was estimated to be around EUR 57,000 and a 4% annual decrease was projected. Land tax for the Kaliningrad Ibis Hotel plot has been estimated as EUR 4,400 for the year 2016 and it is assumed to be fixed for the following years. Additionally, EUR 1,000 (for 2 months) of land rent will be paid in 2016 and the land will be bought for EUR 50,000 in March, 2016. Further, the hotel shall be exempt from Corporate Tax for the first six years and a discount of 50% shall apply for the next five years and the corporate tax payments, which shall begin in 2019, were projected to be around 10%.

For Samara Office Project realized by RPI, a subsidiary of Akfen GT, the office block management expenses were taken as 21% of the rental income and half of this amount shall be compensated by the common area shares to be collected from the tenants. It was assumed that common area shares for areas which are not rented out shall be paid by the property owner. For Samara Office Project, the maintenance and repair expenses were projected as 2% of the rent revenue. Insurance expenses for the Samara Office Project were assumed to be around EUR 11,500 in 2016 and this amount is assumed to be fixed for the coming years. The real estate tax will be paid first in 2020. The real estate tax is assumed to be 6,525 Euro in 2020 and will decrease by 4% with the depreciation of the building. The land tax was assumed to be 2,392 Euro in 2016 and will stay fixed for the upcoming years. Due to postponements from losses of previous years, it is assumed that the corporate tax will be 87 thousand Euro in 2018 and will be 20% of the operating profit starting from 2019.

Along with the costs of the hotel project based in the cities, the general administration costs of Akfen GT headquarters were also calculated and included in the cash flows of the projects.

- **Depreciation**

The depreciation term of the fixed assets of the Company is five years and 30 years have been assumed for

other fixed investments.

- *Investment Assumptions*

No further investment is anticipated as Samara Ibis, Yaroslavl Ibis, Kaliningrad Ibis and Samara Office projects are completed.

- *Other Assumptions*

Weighted Average Cost of Capital was used in order to calculate the current value of the anticipated free cash flows of the hotel proceeds spread over the years. The details regarding the calculation of this rate are as state in Annex 1.

In this appraisal study, when the final values of cash flows belonging to all hotel projects based in Russia were calculated, a 3% growth rate was used. Further, it was assumed that the plot is to be rented out and purchasing option shall be used for Yaroslavl and Kaliningrad projects. Zero net working capital is assumed for the hotel and the office for the next years.

**Russia Projections**

Net Sales - Euro	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Samara IBIS	1,928,310	2,045,744	2,170,330	2,302,503	2,604,396	3,008,164	3,509,524	3,871,082	4,408,592	4,782,209
Yaroslav IBIS	1,889,033	2,051,881	2,170,759	2,257,069	2,381,647	2,849,834	3,236,597	3,573,692	3,908,344	4,339,890
Kaliningrad IBIS	2,147,554	2,264,135	2,383,785	2,473,522	2,739,665	3,119,408	3,374,727	3,681,521	3,804,238	4,088,022
Samara Office	593,958	605,271	662,611	686,706	722,848	758,991	795,133	831,275	855,370	879,465
Total Net Sales	6,558,854	6,967,031	7,387,485	7,719,799	8,448,556	9,736,396	10,915,982	11,957,570	12,976,544	14,089,586
Cost of Sales - Euro	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Samara IBIS	1,147,441	1,216,704	1,258,955	1,301,839	1,399,241	1,572,030	1,782,538	1,880,977	2,148,347	2,323,697
Yaroslav IBIS	1,128,341	1,225,612	1,296,620	1,274,904	1,297,638	1,495,447	1,698,400	1,804,176	1,925,596	2,138,214
Kaliningrad IBIS	1,193,765	1,256,851	1,260,754	1,355,723	1,556,360	1,678,083	1,830,636	1,891,657	2,032,769	-
	-	-	-	-	-	-	-	-	-	-
Total Cost of Sales	3,469,548	3,699,167	3,816,328	3,932,466	4,253,240	4,745,560	5,311,575	5,576,809	6,106,713	4,461,911
Gross Profit	3,089,306	3,267,864	3,571,156	3,787,333	4,195,316	4,990,837	5,604,407	6,380,761	6,869,832	9,627,675
Gross Profit After the Accor Share	4,103,258	4,115,046	4,172,870	4,197,459	4,234,106	4,303,983	4,425,529	4,559,478	4,772,607	5,151,822
Expenses related to the Hotel&Office	(564,568)	(577,718)	(627,204)	(761,766)	(787,991)	(827,802)	(864,281)	(896,321)	(926,049)	(959,468)
EBITDA - Euro	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Samara IBIS	1,221,066	1,216,955	1,212,595	1,099,669	1,093,435	1,083,461	1,069,906	1,061,084	1,120,019	1,236,758
Yaroslav IBIS	928,330	928,699	930,393	933,021	934,114	922,993	914,541	907,656	976,203	1,103,994
Kaliningrad IBIS	830,963	824,376	784,088	765,064	757,828	779,754	857,613	945,987	982,368	1,064,108
Samara Office	444,917	453,883	505,177	524,526	547,325	576,560	605,773	635,016	654,555	674,081
Total EBITDA	3,425,276	3,423,914	3,432,253	3,322,280	3,332,701	3,362,768	3,447,834	3,549,743	3,733,144	4,078,940
Taxes	(189,308)	(242,379)	(374,402)	(331,989)	(341,903)	(345,724)	(354,951)	(366,496)	(399,538)	(460,523)
Investment Expenses	(50)	-	-	-	-	-	-	-	-	-
Cash Flow	3,235,918	3,181,536	3,057,851	2,990,290	2,990,798	3,017,044	3,092,882	3,183,248	3,333,606	3,618,417
Discount Rate (Wacc)	8.3%	8.3%	7.8%	7.4%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%

## Appraisal According to Discounted Cash Flow

The **Discounted Cash Flow (DCF)** method has been utilized in order to assess the value of Akfen GT. This method is based on calculating the current value of the company from the free future cash flows projected for the Company by the weighted average cost of capital of the Company. According to this method the current value of future cash flows gives the **Enterprise Value** and the Equity value is achieved by deducting the net financial liabilities from this amount.

The equity value of Akfen GT calculated by using the DCF method is as indicated below.

**Table 26: Company and Equity Values as of 31.12.2015**

Euro (mio)		Value	Financial Liabilities (-)	Liquid Assets(+)	Equity Value
Akfen GT HQ	KKTC & HQ Value	67.401	30	15.03	52.431
	Land in Bafra	3.234	-	-	3.234
RHI(95%)	Samara IBIS	20.703	24.89	125	31.801
	Yaroslavl IBIS	17.85			
	Kaliningrad IBIS	18.014			
RPI (95%)	Samara Office	10.825	6.175	0	4.65
<b>Akfen GT Company Value</b>		<b>138.027</b>	<b>Akfen GT Equity Value</b>		<b>92.117</b>

The Company Value of Akfen GT, calculated by discounting the cash flows of the Company spread over the years by the weighted average cost of capital is 138.027 million Euros as of 31 December 2014.

The Equity Value of Akfen GT, calculated by deducting the net financial liabilities from and by adding the cash and cash equivalents (liquid assets) to the Company Value is 92.117 million Euros (292.711 million TL<sup>5</sup>) as of 31 December 2015.

<sup>5</sup> EURO/TL buying rate of Republic of Turkey Central Bank dated 31 December 2015 (3.1776) have been used.

## *Annexes*

### DISCOUNT RATE CALCULATION

Weighted Average Cost of Capital (WACC) method has been used for determining the discount coefficient for calculating the discount rate in Discounted Cash Flow Method. The mathematical formula of this method is as indicated below:

$$\text{WACC} = (\text{Liabilities}/(\text{Liabilities}+\text{Equity}) \times \text{Liability Costs} \times (1-t) + (\text{Equity}/(\text{Liability}+\text{Equity}) \times \text{Cost of Equity})$$

WACC calculation method has been followed for both TRNC and Russia.

#### TRNC

The liability-equity balance of the Company was calculated as 60% liabilities – 40% equity based on the current situation.

The cost of borrowing was estimated to be around 6.38% level when the current market conditions and the indebtedness structure of the Company were considered. The Eurobond yield interest, with maturity as 1 April 2023, was considered as 3.33% level, fixed for the projection period. The Corporate Tax rate indicated as  $t$  in the formula is 23.5% and the cost of borrowing, with tax effect, is calculated as 4.88%.

For calculation of cost of equity, the classic Capital Asset Pricing Model (CAPM) was used.

In the CAPM Model, mathematically expressed as  $K_e = R_f + \beta * \text{Market Risk Premium}$ , the Market Risk Premium was calculated as 6.5%.

The levered beta of Akfen GT for Cyprus was taken as 0.85 and since the debt structure of the Company will not change in the future years, it was taken as a constant. Eurobond yield interest rate dated 1 April 2023 equal to 3.33% has been taken as  $R_f$ .

## Russia

For calculation of cost of equity, the classic Capital Asset Pricing Model (CAPM) was used for Russia, like TRNC.

When the financial projections, current loan repayment plans and the future financing needs calculated were considered, the liability-equity balance of the Company was calculated as 60% liability – 40% equity in the coming years.

For the cost of borrowing of the Company, the expenses assumed by the Company for EBRD, IFC and CEB loans, with maturity dates in 2023 used for financing the projects of the Company in Russia was weighted by the loans borrowed per project and the respective interest rates and was calculated as 6.38%. This percentage was fixed for the coming years. The Corporate Tax rate indicated as  $t$  in the formula is 20% and the cost of borrowing, with tax effect, is calculated as 5.10%.

In the CAPM Model, mathematically expressed as  $K_e = R_f + \beta \cdot (R_m - R_f)$ , the yield interest of the Eurobond issued on 16 September 2013 with maturity of 2020 was taken as  $R_f$ .

As a consequence of Russia's political risk,  $R_f$  for 2015 and 2016 is assumed to be 4.85%, the current yield interest of the Eurobond with maturity date in 2020. Assuming the Russia economy to recover in the short-midterm, 3.5%, the average yield interest of the Eurobond since it was issued, is assumed for 2017 and for the following years.

The rate for market risk premium expressed mathematically in the CAPM Model as  $(R_m - R_f)$  was taken as 8.9% for 2016 and 2017. Assuming that this premium will drop gradually, it was taken as 6.4% for the upcoming years. Levered beta for Russia was taken as 1.00.